(This document is prepared in English. In the event of any inconsistency between the English and Chinese versions, the English version shall prevail.)

# CHINA VANADIUM TITANO-MAGNETITE MINING COMPANY LIMITED (the "Company")

#### TERMS OF REFERENCE

**OF** 

# REMUNERATION COMMITTEE

(the "Committee")

(Revised and adopted pursuant to the board resolution passed on 8 December 2025)

## Membership

- 1. The Committee shall consist of not less than three members appointed by the board of directors of the Company (the "Board"). The majority of the members of the Committee shall be independent non-executive directors of the Company.
- 2. The chairman of the Committee shall be appointed by the Board and shall be an independent non-executive director of the Company.
- 3. The members of the Committee shall not have personal financial interest (other than being a shareholder of the Company) and conflicts of interest arising from cross-directorships.
- 4. The term of membership will be one year from the date of appointment subject to renewal and shall be governed by the provisions of the articles of association of the Company (the "Articles").
- 5. The appointment of the members of the Committee may be revoked, and new appointment be made in place by resolutions passed by the Board.
- 6. No alternate Committee member can be appointed.
- 7. The Company Secretary or his nominee shall act as the secretary of the Committee.

## Frequency and proceedings of meetings

- 8. The Committee shall aim to meet at least twice a year. Additional meetings shall be held as and when the Committee considers necessary.
- 9. The chairman of the Committee may convene additional meetings at his discretion.

- 10. The quorum of a meeting shall be two members of the Committee, at least one of whom is an independent non-executive director.
- 11. A member of the Committee shall abstain from voting and shall not be counted in the quorum in the meeting in respect of the resolution regarding the remuneration payable to him.
- 12. Unless expressly provided otherwise, proceedings of meetings of the Committee shall be governed by the provisions of the Articles.

#### **Authority**

- 13. The Committee is authorized by the Board:
  - (a) to review, assess and make recommendations upon any issue within its terms of reference;
  - (b) to obtain independent professional advice to assist and/or advise the Committee on issues as it considers necessary; and
  - (c) to be provided with sufficient resources to discharge its duties.

# Responsibility

- 14. The Committee is to review and formulate policies in respect of remuneration structure for all directors and senior management of the Company and make recommendations to the Board for its consideration. Remuneration levels should be sufficient to attract and retain directors to run the company successfully without paying more than necessary. No director should be involved in deciding that director's own remuneration.
- 15. The Committee should consult the chairman of the Board and/or chief executive about their remuneration proposals for other executive directors. The Committee should have access to independent professional advice if necessary.

#### **Duties**, powers and functions

- 16. The Committee is to:
  - (a) make recommendations to the Board on the Company's policy and structure for all directors' and senior management's remuneration and on the establishment of a formal and transparent procedure for developing remuneration policy;
  - (b) review and approve the management's remuneration proposals with reference to the Board's corporate goals and objectives;

- (c) determine with delegated responsibilities, the remuneration packages of individual executive directors and senior management, which should include benefits in kind, pension rights and compensation payments, including any compensation payable for loss or termination of their office or appointment;
- (d) make recommendations to the Board on the remuneration of non-executive directors;
- (e) consider salaries paid by comparable companies, time commitment and responsibilities and employment conditions elsewhere in the Company and its subsidiaries;
- (f) review and evaluate the performance of the individual executive director in the relevant financial year in determining the amount of any discretionary bonus to be payable to him;
- (g) determine the time of payment of any such bonus;
- (h) review and approve the compensation payable to executive directors and senior management for any loss or termination of office or appointment to ensure that it is consistent with contractual terms and is otherwise fair and not excessive;
- (i) review and approve compensation arrangements relating to dismissal or removal of directors for misconduct to ensure that they are consistent with contractual terms and are otherwise reasonable and appropriate;
- (j) ensure that no director or any of his associates (as defined under the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules") is involved in deciding his own remuneration;
- (k) consider the granting of share awards or share options to directors of the Company pursuant to any share award or share option scheme adopted by the Company;
- (l) review and/or approve matters relating to share schemes under Chapter 17 of the Listing Rules;
- (m) ensure due compliance with any relevant disclosure requirements in respect of the remuneration of directors under the Listing Rules, the Companies Ordinance (Cap.622, Laws of Hong Kong) and any other statutory requirements;
- (n) review and make recommendations to the Board regarding the pension arrangements for directors and senior management;
- (o) report to the Board on any suspected irregularities in the reimbursement of unreasonable out-of-pocket expenses of directors;

- (p) review and approve the interim reports, annual reports, annuancements and circulars or any publication of the Company regarding information on the remuneration and service contracts of the directors prior to approval by the Board;
- (q) engage such external legal, financial or other professional advisers to assist and/or advise it on issues as it considers necessary;
- (r) conduct exit interviews with any directors and senior management upon their resignation in order to ascertain the reasons for resignation; and
- (s) consider other matters, as defined or assigned by the Board from time to time.

## **Reporting Procedures**

- 17. The Committee shall report to the Board on a regular basis. At the next meeting of the Board following a meeting of the Committee, the chairman of the Committee shall report to the Board on the work, significant decisions, findings and recommendations of the Committee since the last Board meeting.
- 18. The secretary of the Committee or his nominee shall circulate the minutes of meetings and all written resolutions of the Committee to all members of the Board, keeping the Board informed of the Committee's activities, decisions and recommendations on a regular basis.